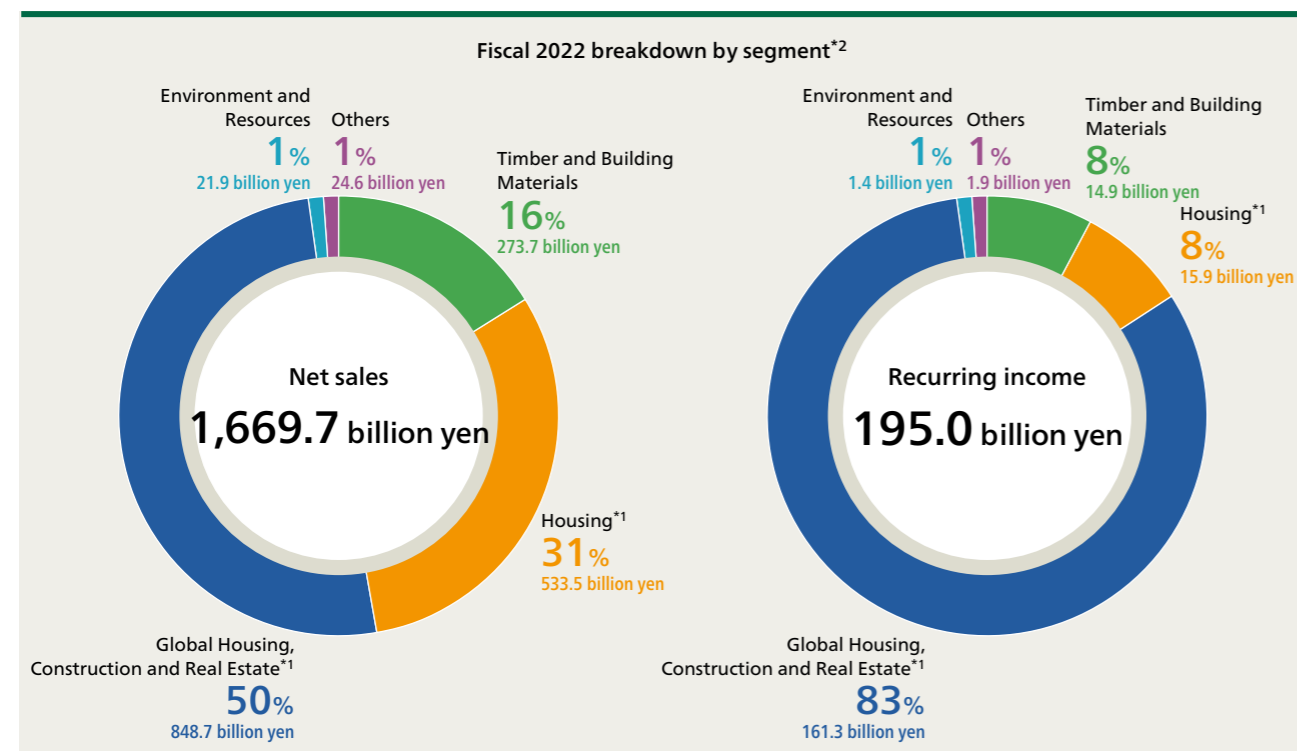
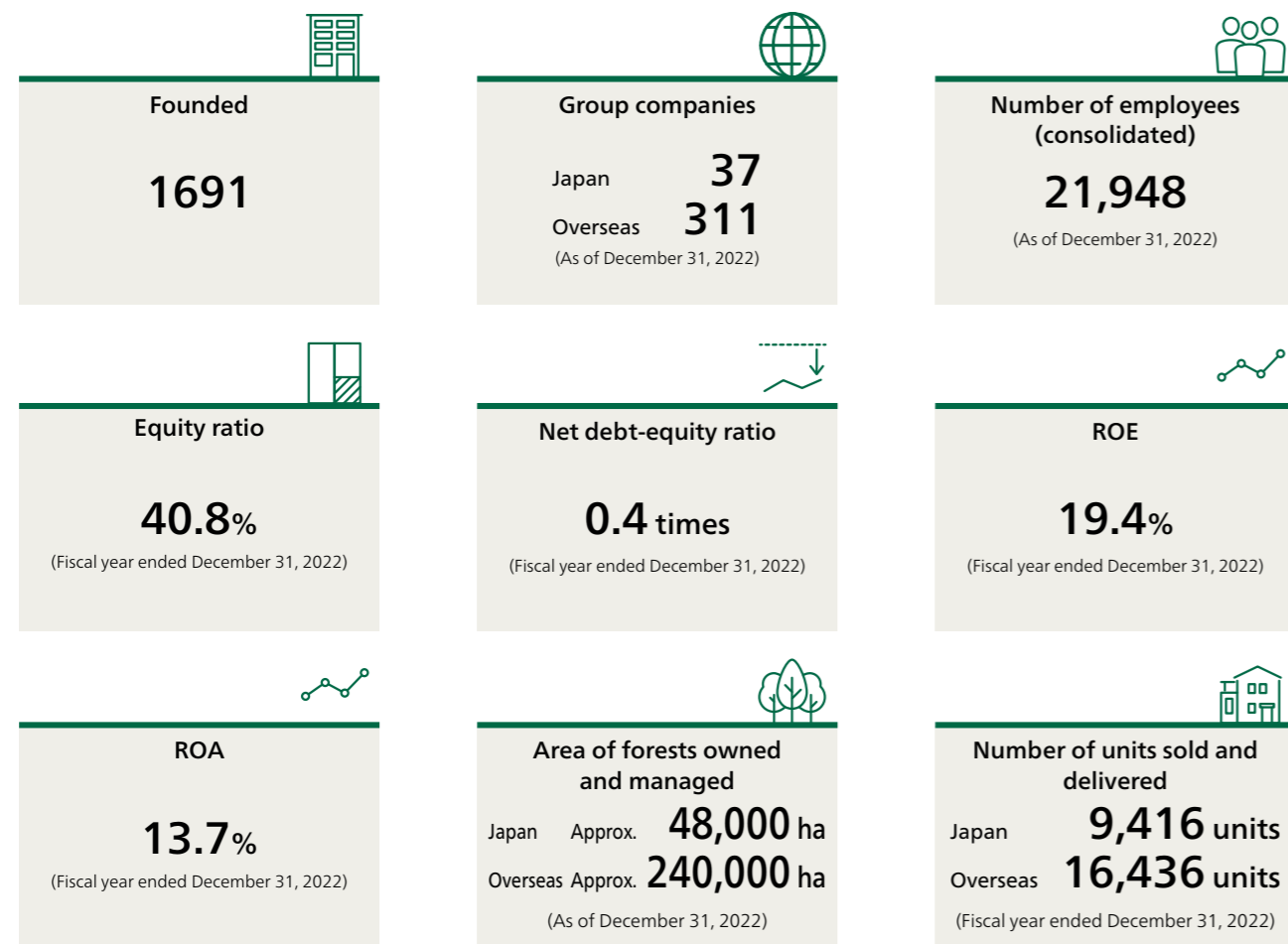


At a Glance



*1 In January 2023, the Housing and Construction segment was changed to the Housing segment and the Overseas Housing and Real Estate segment was changed to the Global Housing, Construction and Real Estate segment. In addition, the Construction segment was transferred to the Global Housing, Construction, and Real Estate segment.
 *2 The composition by segment excludes inter-segment eliminations (net sales 32.7 billion yen, recurring income 0.4 billion yen).



Timber and Building Materials Business > P.44

Based on a global network built up over years of developing operations worldwide, the timber and building materials distribution business sources stable supplies of high-quality timber from responsibly managed forests. The Business engages in a wide range of operations from the manufacturing of timber and building materials to their distribution, as the leading timber and building materials trading company in Japan in terms of business volume.



Housing Business > P.46

Utilizing the design and technical capabilities cultivated in our mainstay detached custom-built housing business, we are developing rental housing business, for-sale housing business, renovation business, greening business, etc. that propose the comfort unique to wood.



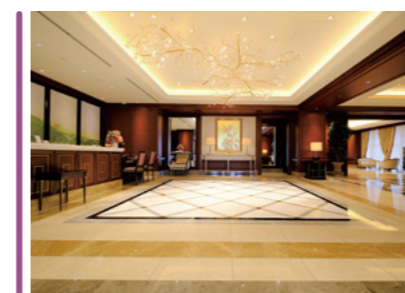
Global Housing, Construction and Real Estate Business > P.48

In addition to building and selling single family homes and condominiums mainly in the United States, Australia, and Southeast Asia, we are also involved in the development of commercial and mixed-use complexes. In order to realize a decarbonized society, we are participating in medium- to large-scale wooden construction projects in the United States, Australia and the United Kingdom. In the 21 years since we entered the market in 2003, our operations in the United States have grown into a business that supports the Sumitomo Forestry Group.



Environment and Resources Business > P.52

In addition to forest management and forest asset management in Japan, Oceania, and Southeast Asia, we also operate renewable energy businesses in Japan that make effective use of primarily wood resources.



Lifestyle Services Business > P.54

We offer a wide range of services that support people's lives, with a focus on the nursing care business that includes private nursing homes and in-home care. We are also working to revitalize local economies by participating in the development of commercial resort facilities opened as collaborative projects involving industry, government, and academia.